## City of Craig Focus Areas, Key Priorities and Goals

| Focus Area  | Focus Area<br>Goals   | Priority Area   | Priority Area Goals (short and long-term)  | DOLA Roadmap Regional<br>Alignment Strategies   |
|---|---|---|--|---|
| Tourism<br>(Aligns with<br>Regional Cluster<br>of OREC &<br>Cultural<br>Heritage<br>Tourism)  | Bring more<br>visitors to the<br>area who stop,<br>stay, and spend<br>money   | Destination<br>Marketing                                | <ol> <li>Further develop and<br/>support tourism efforts for<br/>increased economic impact</li> <li>Event development,<br/>marketing, and metrics</li> </ol>   | <ol> <li>Focus BR&amp;E and small<br/>business development<br/>around OREC businesses</li> <li>Support the regional<br/>website that showcases all<br/>our outdoor assets,<br/>properties &amp; business<br/>opportunities</li> <li>Support the development<br/>of a regional OREC/<br/>Cultural Heritage Tourism<br/>project</li> </ol>  |
|   |   | Paleo Museum  | <ol> <li>Actively promote paleo as<br/>a unique and authentic<br/>asset</li> <li>Establish a planned<br/>approach for an artifact<br/>museum and repository</li> </ol>   |   |
|   |   | Outdoor Rec<br>Opportunities                            | 1. Attract more outdoor recreationists to the region   | <ol> <li>Create a destination<br/>management plan</li> </ol>  |
| New &<br>Existing<br>Industry<br>(Aligns with<br>NWCDC BR&E<br>and Small<br>Business<br>Development<br>Focus, Light<br>manufacturing,<br>Value-added Ag<br>and Healthcare<br>Sectors) | Support existing<br>industry to grow<br>and expand<br>Attract new<br>industry by<br>leveraging<br>existing<br>resources and<br>assets | Colorado<br>Northwestern<br>Community<br>College (CNCC) | <ol> <li>Encourage and promote<br/>sustained programs</li> <li>Help plan and leverage<br/>resources for<br/>development of student<br/>housing</li> <li>Maximize partnership<br/>opportunities with<br/>universities and colleges</li> <li>Leverage and expand the<br/>region's roots in<br/>agriculture and ranching</li> </ol> | <ol> <li>Work to expand the<br/>availability of industrial<br/>space in the region to<br/>support the growth of new<br/>and expanding<br/>manufacturing companies</li> <li>Leverage regional website<br/>with its property database to<br/>attract new industry</li> <li>Do BR&amp;E visits to identify<br/>opportunities for expansion</li> <li>Support and grow value-<br/>added ag/food sector by<br/>identifying &amp; filling food<br/>system gaps and supporting<br/>meat processing capacity,<br/>market development,<br/>regional ag alliance and<br/>branding</li> </ol> |
|   |   | Solar Farm  | 1. Leverage the region's<br>power generation identity<br>and transmission<br>infrastructure with<br>renewable energy sources   | <ol> <li>NW Colorado will become a<br/>leader in clean, alternative<br/>and sustainable energy,<br/>creating new high pay jobs<br/>and innovating<br/>technologies that leverage<br/>existing resources</li> <li>Support Tri-State and<br/>Excel's transition plans</li> <li>Support workforce<br/>training programs in<br/>clean energy</li> </ol>   |

|   |  | Coal to Products              | <ol> <li>Find viable alternative uses<br/>for coal that can be<br/>produced in the region</li> <li>Focus on products with<br/>potential to bolster existing<br/>or bring in new business</li> </ol>  | <ol> <li>Partner with state and<br/>federal innovation centers<br/>in the coal-to-products<br/>space</li> <li>Support the regional coal-<br/>to-building products<br/>strategy</li> </ol>  |
|---|--|-------------------------------|--|--|
|   |  | Aerospace                     | 1. Explore options to<br>connect with the<br>aerospace industry by<br>promoting Northwest<br>Colorado for a spaceport  | <ol> <li>Support CNCC Aviation<br/>&amp; Aerospace<br/>maintenance programs</li> </ol>   |
| Infrastructure<br>and Planning<br>(Aligns with<br>NWCDC Focus<br>Areas) | Improve<br>quality of life<br>for locals<br>while<br>attracting<br>more visitors<br>and residents<br>through<br>improved<br>infrastructure<br>and planning | Outdoor Rec<br>Infrastructure | <ol> <li>Continue to build out,<br/>develop, and connect<br/>bike/pedestrian paths</li> <li>Further partner for Loudy-<br/>Simpson Park<br/>improvements 3. Improve<br/>river access points on the<br/>Yampa</li> <li>Support efforts of<br/>recreation center &amp;<br/>district</li> </ol> | <ol> <li>Create more OREC<br/>infrastructure: hiking trails<br/>and access to the river</li> <li>Apply for grants that<br/>support regional OREC<br/>projects</li> <li>Grow OREC firms that<br/>improve the OREC<br/>experience</li> </ol> |
|   | Attract new<br>business and<br>development<br>with improved<br>infrastructure<br>and planning  | Transportation                | 1. Expand and plan for the<br>region's transportation<br>systems focusing on<br>infrastructure and public<br>transportation  | <ol> <li>Partner with and provide<br/>support for the formation<br/>of the Regional<br/>Transportation Authority</li> <li>Push for additional<br/>transportation funding by<br/>supporting the regional<br/>legislative agenda</li> </ol>  |
|   |  | Housing                       | <ol> <li>Develop workforce<br/>housing that meets<br/>current and future needs</li> <li>Develop more senior<br/>housing options</li> </ol>   | <ol> <li>Provide support for a<br/>Regional RFP solicitation</li> <li>Reach out to nonprofit<br/>affordable housing<br/>developers</li> <li>Participate in a regional<br/>housing summit</li> </ol>  |
|   |  | Urban Renewal                 | <ol> <li>Beautify main street and<br/>the downtown area of<br/>Craig</li> </ol>  |  |
|   |  | Broadband                     | 1. Complete the "last mile" of connectivity  |  |

|   |  | Public Services                        | <ol> <li>Ensure critical social and<br/>human service programs<br/>are maintained and<br/>funded (mental health,<br/>senior services, child<br/>welfare, for example.)</li> <li>Expand services that<br/>attract and retain<br/>residents (senior services,<br/>childcare, for example</li> <li>Continue building on the<br/>partnership between the<br/>town and county for<br/>shared service and<br/>financing opportunities</li> </ol> | <ol> <li>Support healthcare<br/>expansion projects by<br/>providing TA to hospital<br/>systems</li> <li>Support the expansion of<br/>childcare facilities and<br/>providers by promoting<br/>state resources and<br/>funding</li> <li>Advocate for the<br/>elimination of barriers to<br/>childcare providers</li> <li>Partner with Craig/Moffat<br/>employers to develop a<br/>public-private approach to<br/>supporting a childcare<br/>facility</li> </ol> |
|---|--|--|--|---|
| Workforce<br>(Aligns with<br>NWCDC focus<br>area) | Attract a<br>location-neutral<br>workforce<br>Retain and<br>retrain affected<br>coal workers | Small Business<br>Innovation<br>Center | <ol> <li>Finalize and promote the<br/>small business<br/>innovation/co-work<br/>facility</li> </ol>  | <ol> <li>Partner with the SBDCs<br/>and other local small<br/>business development<br/>programs to serve Craig<br/>and Moffat County<br/>Companies</li> </ol>   |
|   |  | Vocational<br>Training<br>Center       | 1. Provide training that keeps people in Craig   | <ol> <li>Build a workforce pipeline<br/>that connects K-12, higher<br/>education, training<br/>providers, resources, and<br/>employers with workers</li> </ol>  |
|   |  | Marketing                              | <ol> <li>Attract remote<br/>workers and other new<br/>residents with lower<br/>cost of living and<br/>better quality of life</li> </ol>  | <ol> <li>Support the regional<br/>website which promotes<br/>our community's quality of<br/>life to attract more<br/>transplants</li> </ol>   |
|   |  | Affected Coal<br>Workers               | <ol> <li>Monitor state         <ul> <li>Assistance and             programs available to             affected coal workers</li> </ul> </li> <li>Create connections         <ul> <li>and facilitate             opportunities for             affected coal workers             remaining in the             community</li> </ul> </li> </ol>   | <ol> <li>Support the work of the<br/>Office of Just Transition,<br/>CNCC and CMC and<br/>workforce partners to<br/>support dislocated<br/>workers</li> <li>Support dislocated coal<br/>mine and power plant<br/>workers who wish to<br/>start businesses</li> <li>Promote workforce<br/>training and<br/>entrepreneurial<br/>resources on local and<br/>regional websites</li> </ol>  |